

VIA U.S. REGISTERED MAIL & ELECTRONIC MAIL

January 9, 2024

EchoStar Corporation
100 Inverness Terrace East
Englewood, CO 80112
Attn: Board of Directors

c/o Mr. Dean Manson
Chief Legal Officer
EchoStar Corporation
100 Inverness Terrace East
Englewood, CO 80112
dean.manson@echostar.com

Re: Expiration of Deadline for Response to December 27, 2023, Letter – EchoStar Corporation

Ladies and Gentlemen of the EchoStar Board (the “**Board**”):

The Buxton Helmsley Group, Inc. (“**BHG**” or “**we**”) addresses the Board, in light of its failure to respond to our initial letter dated December 27, 2023. Given that EchoStar has no apparent defense to (did not even minimally deny) our analysis and findings, we will proceed accordingly and expeditiously, in the interest of the investing public.

Very Truly Yours,



Alexander E. Parker
Senior Managing Director
The Buxton Helmsley Group, Inc.

THE BUXTON HELMSLEY GROUP, INC.

1185 AVENUE OF THE AMERICAS, THIRD FLOOR NEW YORK N.Y. 10036
T. +1 (212) 561-5540 F. +1 (212) 561-6349 ALEXANDER.PARKER@BUXTONHELMSLEY.COM

EchoStar Corporation, *et al.*
January 9, 2024
Page 2 of 2

Cc (by e-mail and post):

Ms. Veronika Takacs
Vice President, Chief Accounting Officer and Controller
EchoStar Corporation
100 Inverness Terrace East
Englewood, CO 80112
veronika.takacs@echostar.com